

Rental Roundtable

Facilitated by Joyce Pingel & Kalani Racoma4/9/20249-9:50AMHolt Group - Texas







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NADITA - SAFETY First

Be Safe

Be aware of your surroundings, Conference room exits & emergency equipment

Be Present

See + Share + Listen + champion

Win the Right Way

Values + Ethics + Compliance

Refer to the Conference Center and Hotel's Safety information available in the App



Approach - Roundtable

- Encourage participation and sharing.
- Introduce yourself, your role, and your company.
- Facilitation and popcorn.
- Establish a common language
 - "Rent-to-Rent" vs. "Rent-to-Sell"
 - "Retail Rental" vs. "Heavy Rent"
- Be mindful of competitive information when sharing.





NADITA Conference Multi-Dealer Meeting Competitive Guidance

Competitive Guidance

Dealers, business partners, or Caterpillar may be considered competitors for purposes of antitrust / competition laws. Competitors must make independent business decisions and must not share competitively sensitive information We will not hesitate to make remedial action during the meeting (e.g., stop discussions, end meeting) should inappropriate topics arrive We will keep minutes of the meeting to reflect who attended and what topics were discussed

Topics to avoid

Topics that would be inappropriate among competitors will not be discussed at this meeting, including but not limited to: Prices, price ranges, minimum/maximum resale prices or price formulas related to products or service Margins, discounts, or promotional benefits Credit terms or financing Agreements to limit production, reduce capacity, reduce inventories, buy up surplus, set sales quotas or discontinue certain products Agreement on common practices for the purpose of reducing or eliminating competition Whether to do business with a third party (e.g., supplier, representative, etc.) or influence others to stay away from third parties Bid rigging – agreement to submit "no bid", submit artificially inflated bids or rotate bids



What does it mean to you as a Dealer, for CAT to have a high focus on a Rental Strategy?





What barriers might be preventing you from achieving CAT's stated goal of growing the Rental business by 2.5x by 2030?





What is the biggest opportunity to enhance your Rental business?





What Rental software solutions do you have in place?





Summarize Rental Solutions

Notes	Captured During Ses Data Not Validated	Sumr	narize Ren	ze Rental Solutions		
	Dealer	Product/Vendor	R2R or R2S?	Rental Maturity Just Starting to Mature (0-5)	CAT Rental Store	
	HOLT of Texas	RentalMan	R2R	5	Yes	
		IRS	R2S	4		
		Annata	R2S	1		
	Western States	AX-2012	R2R & R2S & Power	Maturity 5 Functionality 3	Yes	
	Carolina CAT	IRS	R2R & R2S & Power	5	Yes	
	Wagner Equipment	IRS	R2R & R2S	5	Yes	
		DBS	Power	5		
	Mustang CAT	IRS	R2R	4-5	Yes	
		Salesforce	R2S	3		
	Pon CAT	CDRS		4		
		M3	Energy & Rental & Power	5		
	HOLT of California	IRS	all (R2R, R2S, PS)	5	Yes	



Is your Rental solution connected to an ERP, or is your Rental solution a full Rental Management System?







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